

# CLA: From an implementer's perspective

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# Why is CLA important?

We can't do it on our own

We need to understand what works, what doesn't, and why

We don't always end up where we expected

# What makes CLA difficult?

“We can’t talk about failure!”

“We need to focus on  
targets and results!”

“Too much information,  
too many meetings!”

# What are implementers doing?

Actively sharing and collaborating

Overcoming competitive and technical silos

Partnering – as a competency

Understanding influencers and local context

# What are implementers doing?

Strengthening capacity for program learning

Building capacity for research

Improving reporting/stock taking

Moving beyond marketing

# What are implementers doing?

Improving implementation  
processes

Adaptive and participatory management

Improving knowledge systems

Ongoing analysis and response

# How can we better enable CLA?

Guidance around recommended  
practices

Supportive funding mechanisms

Rewards, recognition for inquiry and  
dialogue